SELECT DOMAINS OF RISK IN PHILANTHROPY



Risk Type by Risk Taker

Individuals in organizations absorb different types and amounts of risk based on the role they play. The higher the level of authority, the greater the amount of risk they own.

Philanthropies and Funders

Leaders (i.e. CEOs, Executive Directors)

Staff (i.e. Program Officers)

Grantees and Communities Served

Innovation Risk

Reputational Risk

Political

Grant-Making Risk

Operational

Investment Risk

Cross-Cutting Risk Influences

Time-Horizon is the philanthropic lifespan of an organization, whether limited or in perpetuity, the length of which will impact intrinsic risk tolerance.



Oo Organizational Culture and Values play a key role in shaping overall approach to risk, and levels of risk-aversion or risk-taking among individual staff members.



Diversity, Equity, and **Inclusion** commitment or lack thereof, internally and externally, can impact social biases that contribute to risk aversion.

Risk Mitigation

Actionable approaches to risk mitigation include:

- Collaborating for legitimacy
- * Encouraging experimentation and failure
- Allocating discretionary funds to risky investments
- Building trust with communities served
- Diversifying hiring practices
- -\(\overline{\pi}\)- Creating and sharing knowledge